



Fisheries
Transparency
Initiative

32nd meeting of the FiTI International Board

11 December 2025, Conference Call

Meeting Minutes

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Provided by: FiTI International Secretariat

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Date	11 December 2025
Time	1.00 – 3.00 p.m. Universal Time Coordinated (UTC)
Venue	Conference Call (Zoom)
Supporting document(s)	<ul style="list-style-type: none"> Extension request from Madagascar’s National Multi-Stakeholder Group regarding the publication of its 2024 FiTI Report (received: 21 November 2025)
Language	The language of the FiTI International Board is English. Simultaneous translation between English and Spanish has been provided for this meeting.

Outcomes of meeting

1. Welcome and administration

The Chair of the FiTI International Board, Valeria MERINO (herein referred to as ‘Chair’), opened the 32nd International Board meeting by welcoming all participating Members and Observers individually and expressing appreciation for their presence and commitment.

Apologies were noted prior to the meeting from Board Members Rocío Parra CORTÉS and Estelle JONES (both stakeholder group: Government Sector) and Carlos (Cadu) VILLAÇA (stakeholder group: Business Sector). Cadu sent his decisions for today’s meeting to the FiTI International Secretariat prior to the meeting.

The Chair also reiterated the resignation of Umair Shahid, nominated by WWF, from the FiTI International Board, which took effect on 18 November 2025. She emphasized that Umair was particularly active in the FiTI’s engagement with the Coalition for Fisheries Transparency shortly after joining the Board, consistently making significant efforts to attend meetings, remaining involved in FiTI matters, and providing support in countries where WWF and FiTI priorities overlapped. On behalf of the Board, she thanked Umair sincerely for his contributions to FiTI and wished him all the best in this new phase of his professional career.

After all eligible participants joined, Mr Sven BIERMANN, Executive Director (ED) of the FiTI International Secretariat (herein referred to as ‘Secretariat’), determined that a quorum for this meeting was reached¹:

Pro-rated attendance of Board Members ² :	At least two Board Members per stakeholder group?	Attendance of Observers:
15.6 out of 18 votes	Yes	2 out of 3

¹ In accordance with article 14 (7) of the constitution of the association of the Fisheries Transparency Initiative (as of 13 May 2021): ‘No binding decision shall be made in an FiTI International Board meeting unless a quorum is present at the time of making the decision. Half of the total number of members (including proxies), with at least two members from each stakeholder group, forms a quorum.’

² In accordance with article 14 (13) of the constitution of the association of the Fisheries Transparency Initiative (as of 13 May 2021). ‘Every member has one vote, unless the current total number of members is not equally distributed among the stakeholder groups stated in Article 8. In such a case, voting power shall be determined on a pro-rated system, ensuring that all stakeholder groups have equal voting power.’

As not all 18 seats have been filled for this Board meeting, pro-rated voting powers for this FiTI International Board meeting were determined, as shown in Appendix I.

The Chair noted that, prior to this meeting, Board Members had no concerns and did not anticipate contentious issues regarding any of the points on the agenda.

2. Welcome new FiTI Board Members

The Chair welcomed the following three new Board Members-elect, whose tenure will begin on January 1st, 2026, as guests to the meeting:

Name	Nominating organisation	Position
Kiepe, Tymon J	Open Ownership	Head of Policy and Research
Bulakali Nkuru, Alfred	Article 19	Regional Director Senegal and West Africa
Benbow, Sophie	Fauna and Flora	Director of Marine

She informed the participants that after the International Board approved the appointment of these Members via Board Circular No. 25, she conducted reference checks. She interviewed several individuals who provided feedback on each candidate, confirming the validity of the Board's decision. As a result, the selection process was concluded on 9 December 2025. The election has already been [publicly announced](#) by the Secretariat.

On behalf of the Board's Election Committee, Daniel SKERRITT introduced the newly elected Board Members briefly, outlining their professional backgrounds and areas of expertise and noting their relevance to FiTI's current and future work.

Each newly elected Board Member briefly addressed the Board, expressing appreciation for their appointment and their commitment to contributing to FiTI's objectives. The Chair welcomed the Board Members on behalf of the International Board and reiterated that their terms would commence on 1 January 2026 and that they are attending this meeting as guests.

The Chair also welcomed Board Members Roy CLARISSE, Joacim JOHANNESSON, Tony LAZZARA, Dawda Foday SAINÉ, and Annie TOURETTE, who already served a first term on the International Board, and who have been re-elected to serve a second, 3-year term. She voiced her appreciation for having these dedicated Board members continue serving the FiTI's mission.

3. Welcome new FiTI Chair, Dr Audun Lem

Afterwards, the Chair also welcomed Dr Audun LEM, Chair-elect to the International Board. The Chair stated she was delighted with this appointment and voiced confidence that Dr Lem will guide the FiTI into a new phase of geographic expansion and growing impact. Throughout a highly competitive selection process, Audun has demonstrated the personal and professional qualities essential for advancing transparency and genuine multi-stakeholder participation in the fisheries sector. Audun has long argued that transparency is central to sound, sustainable governance of marine fisheries. The Chair highlighted Audun's extensive international experience in fisheries governance, trade, food systems, and multilateral policy processes, as well as his reputation for inclusive and consensus-oriented leadership.

The Chair recalled that the International Board has followed the approved process to select its new Chair, as she will be concluding her maximum six-year term on December 31 of this year. The Board has unanimously approved the election and appointment of Audun as the next Chair via Board Circular No. 24. The Chair also conducted a reference check by interviewing three individuals, who provided feedback to validate the Board's decision. With this, the selection process is complete. The election has already been [publicly announced](#) by the Secretariat. As Audun's first term as Chair commences on 1 January 2026, he is attending today's meeting as a guest.

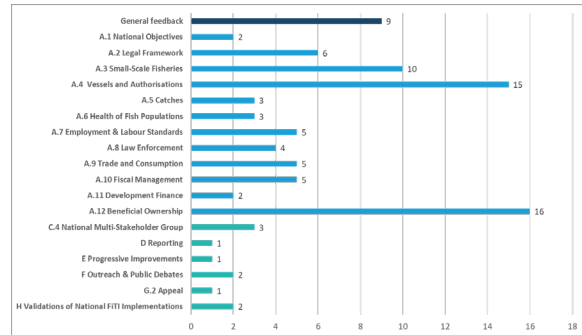
Dr Lem addressed the Board, expressing his sincere appreciation for his appointment and noting his long-standing familiarity with the initiative, including chairing the second International Advisory Group meeting in October 2025 in Rome. He underlined his interest in building on the FiTI's achievements, strengthening engagement with governments, donors, and international partners, and further advancing the revised FiTI Standard and the Fisheries Information System. Finally, Dr Lem expressed his appreciation to the Chair for a well-conducted selection process and her support during the transition period.

4. Approval of FiTI Standard 2.0

The Chair asked the ED to lead the discussion on this agenda item. The ED recalled that the International Board approved the draft FiTI Standard 2.0 in October through Board Circular No. 23. Based on this decision, the draft FiTI Standard underwent a 4-week public consultation phase from 10 November to 5 December 2025. The Secretariat received close to 100 comments from 12 organisations/individuals, demonstrating strong interest in the updated FiTI Standard. A consolidated feedback document was shared with the members of the 'FiTI Standard 2.0' Working Group prior to this meeting. The ED explained that all the

comments were collated in a single document and that the Secretariat is responding to all them, with a rationale related to their acceptance or not.

	Date	Organisation	Stakeholder group
1.	7 November	Umaisr Shahid	[Not applicable]
2.	11 November	Fédération Libre De Pêche Artisanale [Mauritania]	Small-scale fisheries
3.	24 November	Tunisian Society for Sustainable Fisheries (TSSF)	Civil society
4.	02 December	CFFA	Civil society
5.	04 December	International Seafood Sustainability Foundation (ISSF)	Civil society
6.	04 December	African Natural Resources Management and Investment Center of the AfDB	Intergovernmental Organisation
7.	04 December	Open Ownership	Civil society
8.	05 December	Coalition for Fisheries Transparency	Civil society
9.	05 December	Fauna and Flora	Civil society
10.	05 December	Oceana Europe	Civil society
11.	05 December	Terri Mar [Cabo Verde]	Civil society
12.	06 December	Global Fishing Watch	Civil society



The ED emphasised the very positive feedback received during the public consultation phase, both on the updated FiTI Standard and on the public consultation phase itself. He explained that most of the feedback was related to section A of the FiTI Standard (transparency requirements), with the following three thematic areas receiving the most comments, questions or improvement recommendations: ‘Small-Scale Fisheries’ (section A.3), ‘Vessels & Authorisations’ (section A.4) and ‘Beneficial Ownership’ (section A.12).

Based on feedback received and the discussions within the Secretariat, the ED proposed several areas for adjustment to the draft FiTI Standard, as outlined below.

FiTI Standard 2.0	Recommended updates	FiTI Standard 2.0	Recommended updates
A.2 Legal Framework	<ul style="list-style-type: none"> [Tenure section] Add summary of reasons for termination or suspension of fishing rights [Tenure section] Clarify that conditions for fishing rights include information for the use of electronic monitoring (e.g. obligations for vessels using AIS/VMS) [National MSG ‘blue box’] Encourage publication of digital maps for spatial information 	A.10 Fiscal Management	<ul style="list-style-type: none"> Add information about how much revenue has been generated through penalties and provide an explanation on how these revenues are used
A.3 Small-Scale Fisheries	<ul style="list-style-type: none"> Add explicit reference to gender equity in A.3.II 	A.12 Beneficial Ownership	<ul style="list-style-type: none"> Add requirement regarding summary on where BO data is stored Clarify requirement who is responsible for verifying BO data
A.4 Vessels and Authorisations	<ul style="list-style-type: none"> Add requirement to publish historical record of vessels and licenses (up to three years) Add unique license numbers (where applicable) 	[General]	<ul style="list-style-type: none"> Add explicit reference that national authorities must publish available information in an accessible manner on government websites (i.e. information being freely accessible and presented in such a way to make it comprehensible) [Several minor wording enhancements]
A.5 Catches	<ul style="list-style-type: none"> [National MSG ‘blue box’] Encourage disaggregated catch data according to ports and landing sites 		

Furthermore, the ED highlighted several recommendations that were received during the public consultation phase, but the Secretariat recommends not including in the final version of the FiTI Standard 2.0.

For example, several recommendations requested that the FiTI Standard take a more normative approach, in particular regarding the definition of key terms within the Standard (e.g. small-scale fisheries, non-commercial fishing, informal sector, subsidies) or the provision of standardised methodologies for national authorities (e.g., how to determine national objectives, or how to conduct inclusive public consultation processes). The ED emphasised that such an approach would be contrary to the initiative’s acknowledgement of different national contexts, and also contrary to the FiTI’s underlying logic of enhancing transparency on such matters (e.g. requesting national authorities to publish their own definitions of small-scale fisheries) and then stimulate public debates whether such

definitions or methodologies used by national authorities are seen as sufficient or desirable.

Furthermore, the ED briefly noted several areas where recommendations were considered too ambitious or impractical to impose on all countries as a mandatory reporting requirement in the FiTI Standard, at least for now. This relates to recommendations regarding the inclusion of reliable identifiers for beneficial ownership transparency, detailed information on vessel crews, and recruitment agencies.

<ul style="list-style-type: none">▪ Information when management measures deviate from scientific recommendations▪ Detailed information on outcomes of individual inspections of vessels▪ Information on nationality of crews onboard vessels▪ Information on food safety (e.g. inspections, sampling, amount of food that is not fit for human consumption, etc).▪ Information on regulation and use of recruitment agencies	<ul style="list-style-type: none">▪ Information on the relationship between development finance projects and national objectives and targets▪ Information on beneficial owners of fishing vessels▪ Description of specific data fields collected on beneficial owners▪ 'Public comment' window before compliance determination
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The ED emphasised that these recommendations raise interesting points, but that the FiTI must strike a balance with the updated Standard that is seen as both feasible, beneficial, and ambitious for countries, while avoiding an approach that would overburden countries. Finally, the ED recalled that the FiTI Standard comprises a minimum set of transparency requirements, and National Multi-Stakeholder Groups can always decide to go beyond that scope and request the inclusion of relevant requirements for their country (e.g. number of fishmeal factories).

Board Member Roy CLARISSE shared his reflections on the practical benefits of the FiTI implementation for countries, noting improved accessibility and consolidation of fisheries-related data, enhanced policy-making and forecasting capacity, increased trust among stakeholders, and reduced misinformation through the public availability of verified information.

After a discussion, the participating Board Members reached the following decisions by consensus:

Decision [BM-32_2025_D-01]:

The International Board approved the adjustments to the draft FiTI Standard 2.0, as presented by the Secretariat during this Board meeting, and approved the FiTI Standard 2.0 to be released in January 2026.

The Chair and the ED thanked the members of the Working Group 'FiTI Standard 2.0' as well as the Secretariat for achieving this major milestone, which concludes a 2-year collaboration between the Secretariat, the International Board, as well international

fisheries and governance experts from governments, business, and civil society. The Chair voiced her expectations that the updated FiTI Standard will remain both ambitious and practical, supporting countries in improving data quality and use, and ensuring meaningful public access, understanding, and participation.

The final version of the updated FiTI Standard 2.0 will be launched in the four languages of the FiTI (English, French, Spanish, Portuguese) by the end of January 2026.

5. Update from the FiTI International Secretariat

The Chair requested a brief update from the Secretariat on recent developments, in particular regarding country engagements, the release of the new FiTI Report format, and the Fisheries Information System.

Status of country engagements

The ED reported that the Secretariat is currently supporting 13 FiTI countries, while also targeting 19 other countries to obtain public commitments to join the initiative. While progress for such commitments have been slower than anticipated (only [Liberia](#) joined the initiative during 2025), the Secretariat has received promising signs from national authorities in West Africa, the Caribbean and even from Europe.

Furthermore, two National Multi-Stakeholder Groups have been formally inaugurated in the last two weeks – in [Liberia](#) and [Comoros](#) – and it is expected that these two countries, as well as Ghana, will reach the status of a FiTI Candidate Country in early 2026.

At the same time, the ED highlighted ongoing implementation challenges in several Latin American countries (e.g. Chile, Panama), as well as the reception of an official rejection to join the FiTI from the national authorities of Namibia.

The ED also presented the new reporting structure and format for FiTI Reports (based on the example of the latest Seychelles' FiTI Report) briefly. He recalled that after the publication of 16 FiTI Reports in six countries, the Secretariat has seen that the previous format, combining transparency assessment results with fisheries information as well as recommendations from a National MSG, often meant that these previous FiTI Reports served two stakeholder groups with diverging interests; those interested in understanding the level of transparency in fisheries management and those interested in obtaining

FiTI Compliant countries	2
FiTI Candidate countries	4
Committed countries	7
Target countries	19

fisheries information. Separating the transparency assessment and stakeholder recommendations from the underlying fisheries data is therefore preferable to address these different interests.

Furthermore, he noted that providing comprehensive fisheries management information in a standalone report is not necessary for all countries, as this information is often already published on the websites and reports of their national authorities. As governments improve their online information, the importance of an additional standalone report will diminish. The upcoming provision of a Fisheries Information System (FIS) for FiTI countries will further enhance this momentum, eventually making the publication of an additional, somewhat overlapping fisheries information report unnecessary.

The newly structured and designed FiTI Reports will also be much shorter than the previous versions. It provides a more straightforward system for describing the status of specific transparency requirements in the FiTI Standard, making these reports more appealing and increasing their reach to a broader audience.



Fisheries Information System (FIS)

The ED continued by sharing that the development phase of the new Fisheries Information System (FIS) has been completed and that the system is now undergoing full system and integration testing. A rollout simulation is scheduled for the first week of January. The actual deployment of the FIS to São Tomé & Príncipe is scheduled for the week of 19-23 January 2026, followed by its deployment to Cabo Verde the following week. The ED also mentioned that the authorities of Cabo Verde are in the process of finalising the provision

of their first-ever website for the National Directorate for Fisheries and Aquaculture, which will display the FIS.

He emphasised the notable skillset, passion, and flexibility of the engaged software development company, Shellcatch Inc., which has demonstrated an incredible commitment to making this endeavour a success.

Finally, the ED emphasised that the Secretariat has already begun planning for a significant update to the FIS by June 2026, inter alia, to align the system with the new FiTI Standard 2.0 requirements.

The Chair and several participants stated their excitement about the newly structured FiTI Reports as well as the upcoming launch of the Fisheries Information System (FIS), stating that these developments, together with the release of the FiTI Standard, provide an encouraging foundation for a successful year 2026. The Chair thanked the ED and the Secretariat for their ongoing commitment and professionalism.

6. Madagascar's extension request for 2024 FiTI Report

The Chair recalled briefly that in accordance with section C.1.2 of the FiTI Standard, an implementing country may apply for an extension if it is unable to meet the required deadlines of FiTI implementation (e.g. publication of an annual FiTI Report) due to exceptional or unforeseen circumstances.

On 21 November 2025, an extension request from Madagascar's FiTI National Lead (Ms Narindra RAHARISON) regarding the submission of the country's 3rd annual FiTI Report (covering the calendar year 2024) was received.

In accordance with section B.2.2. of the FiTI Standard, the publication of this report is due by 31 December 2025. Citing the recent political turmoil in the country, Madagascar's Multi-Stakeholder Group (MSG) is requesting a 2-month extension, seeking to publish this report by latest 28 February 2026.

After a brief discussion, the participating Board Members reached the following decisions by consensus:

Decision [BM-32_2025_D-02]:

The International Board approved Madagascar's request to extend the due date of the country's 3rd annual FiTI Report for calendar year 2024 from 31 December 2025 to 28 February 2026.

7. Farewell current FiTI Chair, Dr Valeria Merino

The ED started the last agenda item by highlighting key achievements under the leadership of the Chair during her six-year tenure, which is coming to a conclusion at the end of December 2025:

- The launch of the first-ever **FiTI Report** in 2021 in Seychelles. This was more than just the publication of a report; it served as proof of concept that countries are embracing transparency and following the FiTI Standard. Since then, 15 more such reports have been released (a majority of those during a pandemic), and six more will be published over the next 3 months.
- 11 **countries** joined during the Chair's tenure, which shows very significant growth. Equally important, the FiTI demonstrated its seriousness and accountability by delisting one of its countries.
- Two countries (i.e. Seychelles and Mauritania) became compliant with the FiTI Standard.
- The FiTI's **budget** grew from roughly 6 million Seychelles rupees to now 23,5 million rupees, which is even more impressive considering the wide range of activities and regional coverage of the organisation, while operating on a very lean administrative budget.
- An updated **FiTI Standard 2.0** will be launched in early 2026, as well as the new **Fisheries Information System**.
- And under the Chair's leadership, the Board conducted **24 meetings** and reached decisions via 24 Circulars.

However, while these numbers and statistics are significant and impressive, the ED highlighted that, from his personal point of view, the most notable achievement of the Chair was the fostering of a collegial and consensus-based culture within the Board. During the last six years, several Board Members left, and others joined, but the spirit to work together, to listen and understand, to acknowledge and then to overcome differences, and moving the initiative continuously forward remained the same. The Chair skilfully steered discussions during Board meetings, as well as through direct interactions with individual Members and partners. On behalf of the Secretariat, the ED thanked the Chair for her unwavering commitment to the FiTI, for leading the growth of the FiTI's capacity, credibility, and global impact during the last six years, for guiding the establishment of a lean and effective Secretariat, for always working in partnership with the Secretariat, and for her captivating passion and desire to make a real difference for sustainable fisheries.

The ED concluded by playing a short video with messages of appreciation from current and former Board Members and Observers.

The Chair then shared with the Board her final thoughts and thanks: *“Thanks for your kind words, Sven. Our collaboration has given me the opportunity to be my best self.*

I also want to thank my colleagues on the Board, both Members and Observers, for being such a wonderful group of committed individuals who have made my role as Chair both meaningful and joyful. A Board can either create conditions for an organization to grow and increase its impact, or become a source of discord and distraction. This Board—from the very beginning and through subsequent changes, including the expansion of its membership and the annual arrival of new members—has always been a source of support and inspiration for the Secretariat, the Executive Director, and me. Although we strive to make decisions by consensus, members have consistently voiced their concerns and expectations openly, which has contributed to better choices. This has strengthened the organization and made it more effective. I would encourage you to continue such practice.

When I became Chair of the FiTI, it was just Sven and I figuring things out day by day. We made the strategic decision to build a nimble organization with a low administrative footprint, which proved to be a sound approach, contributing to the success of the FiTI. Also, it has been a delight to see the Secretariat grow not only in size but also in sophistication and capacity. The FiTI is small but mighty thanks to its team.

Our work is respected, and we are recognized as a positive and capable force in this field. I believe this is because our efforts have been guided by an unwavering ethic and a commitment to do everything at the highest level of our capacities.

This organization is composed of highly committed people who have dedicated most of their lives to improving the lives of others and ensuring that marine resources remain sustainable for future generations and for the planet. This work is hard and is not free of challenges.

I call upon you all and Audun to continue this path, to go above and beyond, as President Theodore Roosevelt expressed much better than I can: “It is not the critic who counts; not the person who points out how the strong man (or woman) stumbles, or where the doer of deeds could have done them better. The credit belongs to the person who is actually in the arena, whose face is marred by dust and sweat and blood; who strives valiantly; who errs, and comes short again and again, because there is no effort without error and shortcoming; but (the credit belongs to) who does actually strive to do the deeds; who knows the great enthusiasms, the great devotions; who spends themselves in a worthy cause; who, at the best, knows in the end the triumph of high achievement, and who, at the worst, if he fails, at least fails while daring greatly.”

Please allow me to share that Sven and I have worked together for six years in one of the most collegial and synergistic relationships of my career. I hold the highest regard for Sven—

for his work ethic, intellectual acumen, good judgment, willingness to apply himself, and unshakeable character. He is always dependable, finds a positive side in everything, and radiates infectious optimism. Thank you, Sven, for being the best partner I could have hoped for in launching and growing FiTI as an organization. I will miss working with you very much.

I must also extend my sincere thanks to our funders and allies, some of whom are observers on this Board. Thank you! Your organizations and you personally have supported FiTI and its mission, ensuring its continued success. We could not have done it without you.

Serving as Chair of the FiTI has been one of the greatest honors of my life and one of my most rewarding experiences. I leave this position with the satisfaction of having invested myself to the highest limits of my ability and having put both my mind and heart into this work. From the beginning, it was clear to me that a limit on my tenure would be necessary, and I am committed to supporting a seamless transition. I am delighted that someone with Audun's experience, stature, and personal qualities will continue this work. I am also delighted that five of our colleagues find FiTI worth another three years of their time, and that three new Board members are joining to further strengthen the Board's capacity.

I leave you with [my final contribution to FiTI](#): an article I wrote a few weeks ago reflecting on the Initiative's first ten years. It traces FiTI's origins, the choices that shaped its development, and the lessons learned from implementation across different national contexts. I hope the article will be of interest to you and to those working on transparent marine sustainability and participatory governance. I hope you can share with others in your networks.

I have not yet had much time to consider new opportunities or challenges in my professional life, but please be assured that I remain available to the organization—and to any of you—for anything you may wish to ask of me. We are comrades in this shared pursuit, and I hope to cross paths with or collaborate with all of you in the future.”

Several Board Members and Observers used to opportunity to thank the Chair for her leadership and to say farewell.

8. Closing & Outlook for next Board meeting

Finally, the ED provided a brief overview of other topics to be addressed during the upcoming FiTI International Board meeting (end of January, tbd.) or via Board Circulars within the next three months, such as:

- Determination of new milestones for FiTI implementing countries under FiTI Standard 2.0

- Approval of the 2026 Workplan of the FiTI International Secretariat
- Approval of FiTI Candidate Country applications (e.g. Ghana, Comoros, Liberia)
- Establishment of Working Group regarding enabling environment for stakeholder participation

The 32nd International Board Meeting ended.

Meeting minutes **provided** by:



Mr Sven Biermann

Secretary of the meeting; Executive Director of the
FiTI International Secretariat

Meeting minutes **approved** by:



Dr Valeria Merino

Chair of the FiTI International Board

APPENDIX I: List of Participants

Chair

Valeria MERINO

Stakeholder group: Government sector

Roy CLARISSE [Voting power for this meeting: 1.2 votes]

Joacim JOHANNESON [Voting power for this meeting: 1.2 votes]

Annika MACKENSEN [Voting power for this meeting: 1.2 votes]

Excused:

Estelle JONES

Rocío Parra CORTÉS

Stakeholder group: Business sector

Hugh GOVAN [Voting power for this meeting: 1.2 votes]

Tony LAZZARA [Voting power for this meeting: 1.2 votes]

Nestor ROCHE [Voting power for this meeting: 1.2 votes]

Dawda Foday SAINE [Voting power for this meeting: 1.2 votes]

Excused:

Carlos (Cadu) VILLAÇA³

Stakeholder group: Social sector

Ketakandriana RAFITOSON [Voting power for this meeting: 2.0 votes]

Daniel SKERRITT [Voting power for this meeting: 4.0 votes]

Excused:

Annie TOURETTE⁴

³ Cadu VILLAÇA informed the FiTI International Secretariat about his decisions for today's meeting via email on December 8th, 2025.

⁴ Annie TOURETTE delegated her decision-making power to Board Member Daniel SKERRITT via email on December 11th, 2025.

Observers

Food and Agriculture Organization of the United Nations (FAO), represented by Shirlene ANTHONYSAMY

World Bank Group, represented by Kristin Gunnarsdottir VON KISTOWSKI

Not excused:

Open Government Partnership, represented by Adna KARAMEHIC-OATES

FiTI International Secretariat

Sven BIERMANN

Stephanie VOLCERE

Karine YOUNG

Guests

Sophie BENBOW, Elected Board Member (2026-2028)

Alfred BULAKALI NKURU, Elected Board Member (2026-2028)

Tymon KIEPE, Elected Board Member (2026-2028)

Dr Audun LEM, Elected FiTI Chair (2026-2028)

Luz MONTALVAN, Interpreter

Byron SWIFT